

Half Year ending Dec 2015

## FY16 Half Year Results presentation

Presented by John Flavell (CEO) and Susan Mitchell (CFO)



#### Today:

- 1. Introduction
- 2. Financial performance
- 3. Progress against FY16 focus
- 4. Focus areas for 2H16
- 5. Appendices

#### Introduction



## Highlights summary



• Cash NPAT up by 12.4%



 Loan book grew by 4.7% and passed \$50b



 Strongest settlement results ever – up 8.5% from 1H15



Dividend up to 8.0c

## 1H16 performance highlights

	1H16	1H15	1H16 vs 1H15
NPAT - cash	10.1 m	9.0 m	12.4%
- IFRS	10.7 m	10.0 m	7.8%
Loan book^	50.7 b	48.4 b	4.7%
Settlements	6.2 b	5.7 b	8.5%
Basic EPS - cash	8.1 c	7.2 c	12.5%
- IFRS	8.6 c	8.0 c	7.5%
DPS - ordinary	8.0 c	7.5 c	6.7%

^includes residential and commercial

#### Financial performance



## Profit and loss statement

^ Cash is based on accruals accounting; but excludes share based remuneration, and the net present value of future trailing commissions receivable and payable. This is an extract from our audited accounts

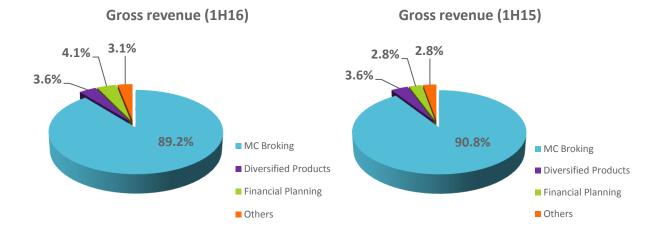
\$m
Origination commission received Trailing commission received
Origination commission paid Trailing commission paid
Net core commission
Diversified products net revenue Financial Planning net revenue HMC net revenue Other income
Gross profit
Operating expenses Share based remuneration
Net profit before tax
Net profit after tax
EPS (cps) DPS (cps)

THTP	THT2	%
Cash^	Cash^	change
37.3	35.0	7%
47.4	44.3	7%
84.7	79.3	7%
27.1	25.8	5%
28.8	26.7	8%
55.9	52.5	7%
28.8	26.8	7%
0.8	0.8	8%
0.8	0.5	63%
0.8	1.5	(45%)
3.1	2.6	19%
34.4	32.2	7%
19.9	19.6	1%
-	-	-
14.5	12.6	15%
10.1	9.0	12%
8.1	7.2	13%
8.0	7.5	7%

1H16 1H15 %

1H16 IFRS	1H16 IFRS	% change
37.3	35.0	7%
53.2	50.9	5%
90.6	85.9	5%
27.1	25.8	5%
32.9	30.9	6%
60.0	56.8	6%
30.6	29.1	5%
0.8	0.8	8%
0.8	0.5	63%
0.5	1.7	(73%)
3.1	2.6	19%
35.8	34.7	3%
19.9	19.6	1%
0.3	0.7	(57%)
15.6	14.4	8%
	10.5	
10.7	10.0	8%
0.0	0.0	00/
8.6	8.0	8% 7%
8.0	7.5	/ 70

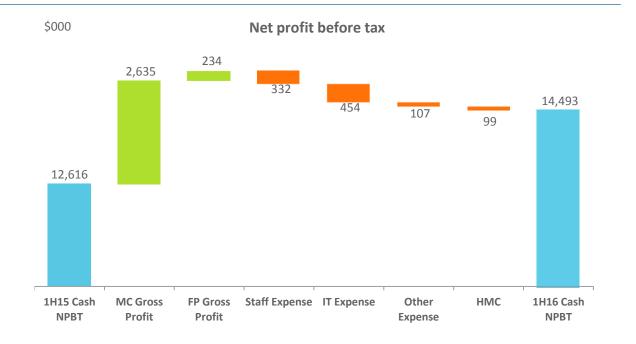
## Successfully growing the core business and diversifying



<sup>\*</sup> Gross Revenue excludes discontinued business HMC

- Percentage of gross revenue from diversified sources continues to grow along with continued growth in broking commission from increased settlements
- Financial Planning business continues to grow, with net revenue up 63% year on year

#### NPBT records strong growth and controlled expense



- Significant revenue growth drives increase in net profit before tax
- Increase in IT depreciation as FY15's 'Project One' comes online

# Strong gross profit growth in mortgage broking and financial planning

## \* 1H14 Divisional results excludes discontinued business LoanKit

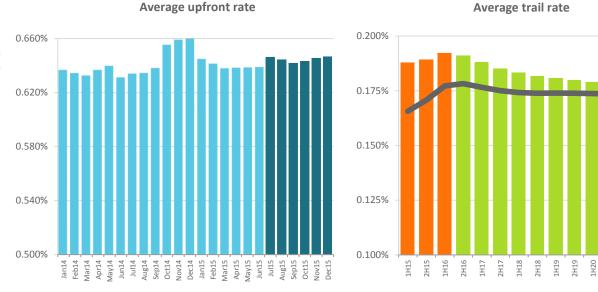
#### **Divisional results**

\$000		1H16 1H15 1H14				1H15				
	MC	НМС	FP		MC	НМС	FP	MC	НМС	FP
Settlements	6.2b	-	-		5.7b	-	-	5.3b	-	-
Gross profit (IFRS)	34,514	458	787		32,417	1,725	553	31,191	1,108	213
Gross profit (Cash)	32,728	844	787		30,095	1,559	553	29,398	1,055	213
OPEX	16,996	1,696	1,174		16,228	2,312	1,049	16,282	1,361	734
EBITDA (Cash)	16,258	(785)	(355)		14,106	(690)	(463)	14,244	(232)	(497)
NPAT (IFRS)	11,884	(851)	(284)		10,753	(422)	(359)	10,291	(177)	(365)
NPAT (Cash)	10,958	(603)	(266)		9,836	(522)	(342)	9,620	(203)	(349)

YOY Growth (%) 11% (16%) 22%

- Core broking business cash NPAT up 11%
- Financial Planning business cash NPAT up 22% and this business will start to break even on a monthly basis by year's end
- On target to achieve forecasted cash loss of \$400K for Help Me Choose

## Average upfront commission rates have improved





Average rate new settlements\*

\* Settlements post GFC changing commission rates

- Average upfront rate for 1H16 is 0.644%
- Trail rate to stabilise at 0.175%

### Operating cash flow

(\$000)	1H16	1H15
Net profit before tax (cash basis)	14,493	12,616
Depreciation and amortisation	833	605
	15,326	13,221
Tax paid	(3,454)	(4,070)
Purchase of fixed assets and intangibles	(340)	(3,538)
Other balance sheet movements	(2,539)	(1,884)
Cash flow before dividends	8,993	3,729
Dividends paid	(9,945)	(9,910)
Net cash movement	(952)	(6,181)

#### Progress against FY16 focus



#### FY16 focus



NPAT growth (positive jaws)



Market share growth



Increase franchisee revenue



MCFP integration

## On track to meet all short term priorities

NPAT growth (positive jaws)

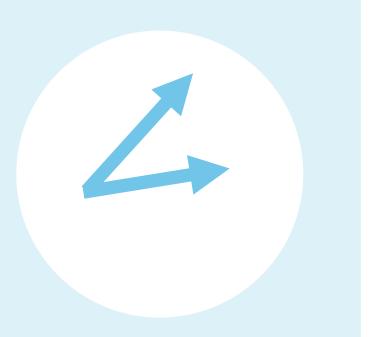
Market share growth Increase franchisee revenue

MCFP integration

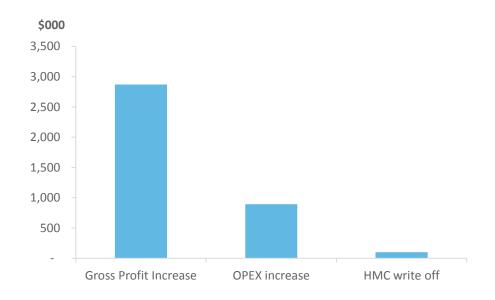
- Grow revenue but manage expenses
- Address profitability of Help Me Choose as a matter of urgency
- Increase national home loan lead volumes
- Grow broker numbers
- Increase franchisee revenue
- Improve broker productivity by embedding new CRM
- Increase the number of home loan customers referred to a Mortgage Choice financial adviser
- Ensure MCFP business starts to break even on a monthly basis by year's end

NPAT Growth (positive jaws)

Significant inroads have been made to improve positive jaws



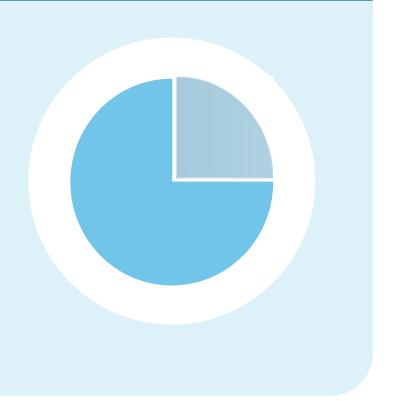
Revenue and gross profit is increasing faster than growth in expenses



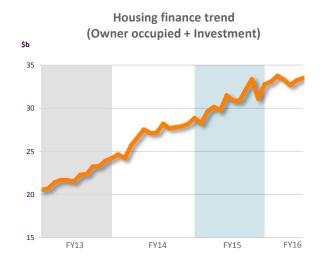
 Despite increased investment in the business, gross profit continues to outpace growth in expenses

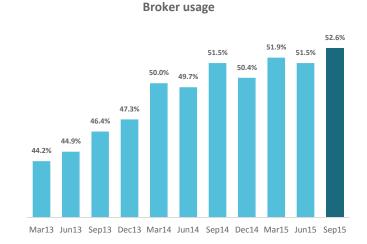
#### Market Share

Small improvement in market share, but continued focus needed to improve position



## Home loan market remains robust





Housing finance source: ABS 5609 Table 11 – Housing Finance, Australia, Dec15 (Seasonally adjusted series)

Broker usage source: MFAA's quarterly survey of leading mortgage brokers and aggregators – Sep15 report

- Housing finance commitments remain high, providing Mortgage Choice with plenty of business opportunities
- Mortgage Choice remains well placed to capture market share even if the heat comes out of the housing market
- Broker usage continues to grow

### National home loan leads



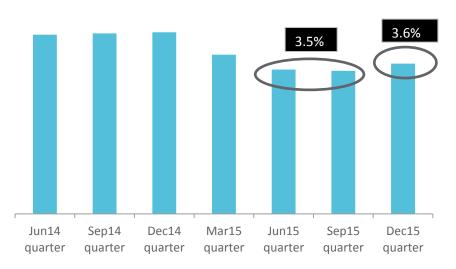
 National home loan leads are up significantly year on year due to a change in the type of media selected and messaging used Home loan settlements up 8.5% and loan book up 4.7% year on year



- Mortgage Choice's home loan settlement volumes continue to grow significantly year on year, with the company setting a new monthly record in December
- Loan book continues to enjoy strong growth, surpassing \$50 billion

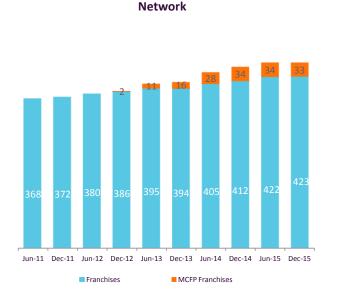
#### **Market Share**

#### Market share



- Mortgage Choice's market share starting to recover after hitting a low in the June quarter
- Market share growth remains a key focus

# Broker productivity continues to be industry leading



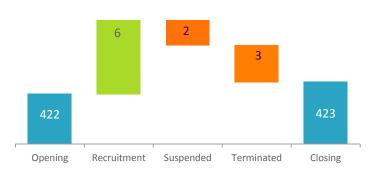


- Mortgage Choice continues to maintain industry-leading productivity levels
- Slight drop off in broker numbers will be rectified through the introduction of growth initiatives

#### Franchise movement

#### Sale of greenfields and existing franchises

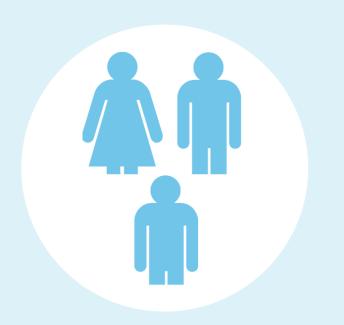
Recruitment remains a key focus for Mortgage Choice



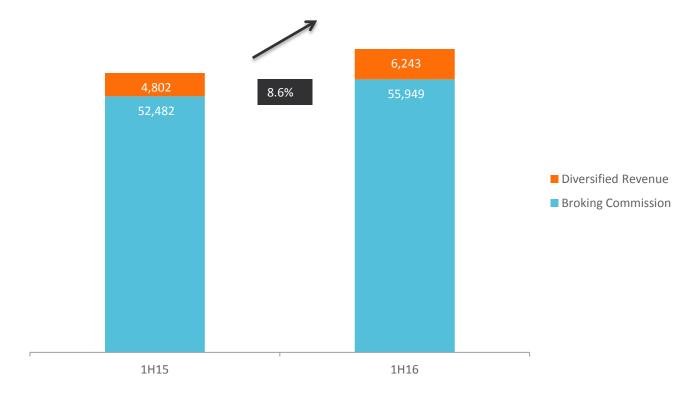


- Solid number of greenfields recruited in first half of the year
- Mortgage Choice has appointed a new Head of Growth to help the business grow its broker and adviser footprint

Increase franchisee revenue Growth goal for franchisee revenue surpassed in 1H16

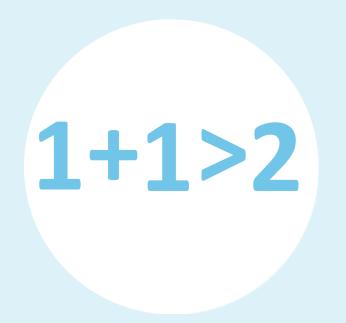


### Franchisee revenue

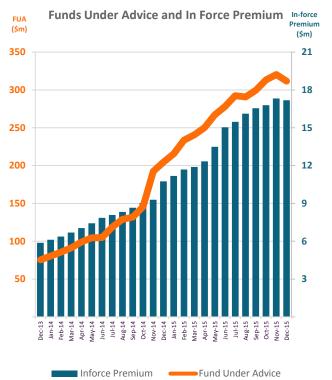


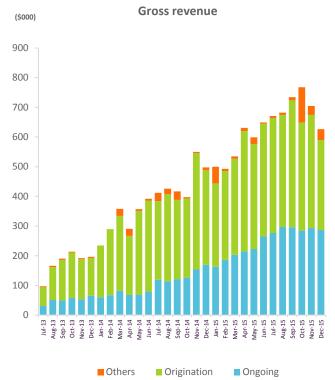
### MCFP integration

Mortgage Choice believes 1 + 1 can equal more than 2 for our customers, franchisees and shareholders



Continuous strong growth in FUA and In Force Premium 200

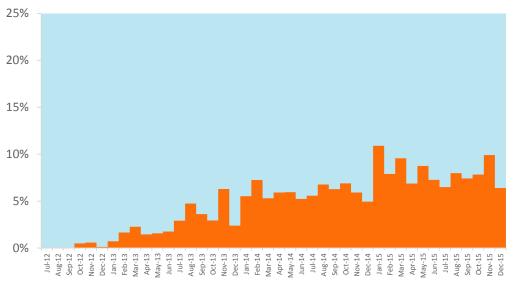




Includes insurance written by broking network

## Referrals to MCFP – increasing but opportunities still exist

#### Referrals to MCFP as % of approvals (#)



- Referrals from the core broking business to the financial planning business have begun to trend upwards
- Still plenty of opportunity to further grow referral numbers from the broking network

#### Focus areas for 2H16



#### Success in FY2016

Strong results for 1H16

NPAT growth Market s (positive jaws) growt

Increase franchisee revenue

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MCFP integration

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	1H16	1H15	% Change
Head Office Leads	15,853	11,229	41.2%
Home Loan Settlements \$M	6,226	5,736	8.5%
Financial Planning Revenue \$M	778	477	63.1%
Group Revenue \$M	102.3	97.0	5.4%
NPAT \$M	10.089	8.972	12.4%
Dividend	8.0c	7.5c	6.7%
	6 mth closing 31 Dec 2015	6 mth opening 30 Jun 2015	
Change in share price *	\$1.82	\$2.39	(23.8%)

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<sup>\*</sup> Based on 5 days VWAP

#### Questions?



#### Appendices



## Half yearly stats – P/L

\$m	1H10	2H10	1H11	2H11	1H12	2H12	1H13	2H13	1H14	2H14	1H15	2H15	1H16
Origination inc	27.99	24.16	25.51	23.59	25.98	25.08	26.03	25.94	31.72	31.29	34.98	35.02	37.32
Origination exp	(20.25)	(16.99)	(18.14)	(16.62)	(18.43)	(17.95)	(18.78)	(18.59)	(23.08)	(22.69)	(25.83)	(25.66)	(27.10)
Cash Trail inc	41.48	41.45	42.30	41.48	42.13	42.32	43.40	43.28	43.94	43.47	44.27	45.06	47.40
Cash Trail exp	(25.78)	(25.55)	(25.39)	(25.15)	(24.99)	(25.08)	(25.69)	(25.60)	(25.89)	(26.30)	(26.65)	(27.48)	(28.85)
Net Upfront	7.74	7.17	7.37	6.97	7.55	7.13	7.25	7.35	8.64	8.60	9.15	9.35	10.22
Net Trail	15.70	15.90	16.91	16.33	17.13	17.24	17.71	17.68	18.05	17.17	17.62	17.58	18.55
	23.44	23.08	24.28	23.30	24.68	24.38	24.96	25.02	26.69	25.77	26.77	26.93	28.77
Other Income	0.89	1.51	1.36	1.95	2.45	2.50	3.45	3.64	4.31	4.79	5.43	4.58	5.59
Cash PAT	7.79	7.04	8.84	7.08	6.50	8.52	7.82	7.95	8.97	9.74	8.97	9.59	10.09
IFRS PAT	9.76	13.72	8.79	18.67	6.44	12.02	7.51	11.20	9.66	8.80	9.97	8.88	10.75
After tax gain on Loankit sale	-	-	-	-	-	-	-	-	1.34	-	-	-	-
Cash PAT including gain on sale	7.79	7.04	8.84	7.08	6.50	8.52	7.82	7.95	10.31	9.74	8.97	9.59	10.09
IFRS PAT including gain on sale	9.76	13.72	8.79	18.67	6.44	12.02	7.51	11.20	11.00	8.80	9.97	8.88	10.75
Cash e.p.s.	6.5 c	5.9 c	7.3 c	6.0 c	5.4 c	7.1 c	6.4 c	6.5 c	8.3 c	7.9 c	7.2 c	7.8 c	8.1c
IFRS e.p.s.	8.2 c	11.5 c	7.3 c	15.6 c	5.4 c	10 c	6.2 c	9 c	8.9 c	7.1 c	8.0 c	7.2 c	8.6c
Div p.s.	5.5 c	6.5 c	6.0 c	7.0 c	6.0 c	7.0 c	6.0 c	7.0 c	7.5 c	8.0 c	7.5 c	8.0 c	8.0c
Upfront Payout	72.3%	70.3%	71.1%	70.4%	70.9%	71.6%	72.2%	71.7%	72.8%	72.5%	73.8%	73.3%	72.6%
Trail Payout	62.2%	61.6%	60.0%	60.6%	59.3%	59.3%	59.2%	59.2%	58.9%	60.5%	60.2%	61.0%	60.9%
Total Payout	66.3%	64.8%	64.2%	64.2%	63.8%	63.8%	64.1%	63.8%	64.7%	65.5%	66.2%	66.4%	66.0%
Volumes MC													
Settlements # (`000)	18.73	15.36	15.91	14.56	15.58	15.86	15.77	15.68	18.66	17.86	19.24	18.81	19.80
Settlements Sb	4.82	4.07	4.33	3.99	4.34	4.39	4.43	4.35	5.26	5.11	5.74	5.74	6.23
Approvals \$b	5.39	4.59	4.98	4.55	5.11	5.04	5.09	5.28	6.19	6.04	6.90	6.55	7.20
Market \$b	142.8	124.1	126.4	116.3	124.1	119.8	128.0	133.1	157.1	157.7	177.2	185.4	202.2
Market Share	3.8%	3.7%	3.9%	3.9%	4.1%	4.2%	4.0%	4.0%	3.9%	3.8%	3.9%	3.5%	3.6%
Avg Residential Loan Book \$bn	36.97	38.40	39.73	40.68	41.68	42.76	43.80	44.55	45.56	46.48	47.65	48.65	49.73

#### Balance sheet

	Dec 2015 \$'000	Jun 2015 Ś'000		Dec 2015 \$'000	Jun 2015 \$'000
ASSETS	<b>Ÿ</b> 000	Ų 000	LIABILITIES	Ų 000	Ÿ 000
Current assets			Current liabilities		
Cash and cash equivalents	6,875	7,827	Trade and other payables	66,350	69,931
Trade and other receivables	100,511	100,399	Current tax liabilities	737	119
Total current assets	107,386	108,226	Provisions	1,020	1,305
			Total current liabilities	68,107	71,355
Non-current assets			Non-current liabilities		
Receivables	241,740	238,209	Trade and other payables	146,067	142,895
Property, plant and equipment	578	826	Deferred tax liabilities	38,229	37,476
Intangible assets	6,532	7,148	Provisions	797	771
Total non-current assets	248,850	246,183	Total non-current liabilities	185,093	181,142
Total assets	356,236	354,409	Total liabilities	253,200	252,497
EQUITY					
Contributed equity	6,804	5,780			
Reserves	1,205	1,909			
Retained profits	95,027	94,223			
Total equity	103,036	101,912	Net assets	103,036	101,912

### Cash flow statement

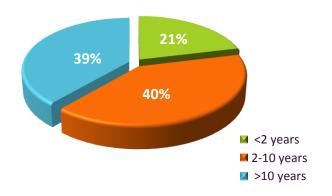
	Halt-y	ear ended
	31-Dec-15	31-Dec-14
	\$'000	\$'000
Cash flows from operating activities		
Receipts from customers (inclusive of goods and services tax)	108,351	99,332
Payments to suppliers and employees (inclusive of goods and services tax)	(95,772)	(88,263)
	12,579	11,069
Income taxes paid	(3,454)	(4,070)
Net cash inflow from operating activities	9,125	6,999
Cash flows from investing activities		
Payments for property, plant, equipment and intangibles	(340)	(3,538)
Interest received	208	268
Net cash (outflow) from investing activities	(132)	(3,270)
Cash flows from financing activities		
Dividends paid to company's shareholders	(9,945)	(9,910)
Net cash (outflow) from financing activities	(9,945)	(9,910)
Net decrease in cash and cash equivalents held	(952)	(6,181)
Cash and cash equivalents at the beginning of the half-year	7,827	12,445
Cash and cash equivalents at the end of the half-year	6,875	6,264

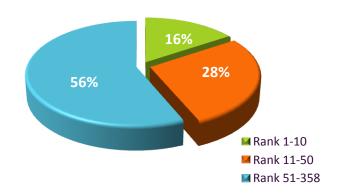
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#### Franchise owner experience

#### Franchise owner share of settlements

## Network snapshot





	National*	NSW&ACT	VIC&TAS	QLD	SA&NT	WA	
	<u>Dec-15</u> <u>Dec-14</u>						
Loan book	\$50.2bn \$48.0bn	35.2% 35.2%	20.0% 20.0%	26.3% 25.8%	8.9% 9.0%	9.6% 10.0%	
Loan writer	568 557	202 197	133 127	133 132	40 41	60 60	
Franchise	423 412	154 153	98 88	90 89	29 30	52 52	
*Residential only; exclu	ides MCFP						

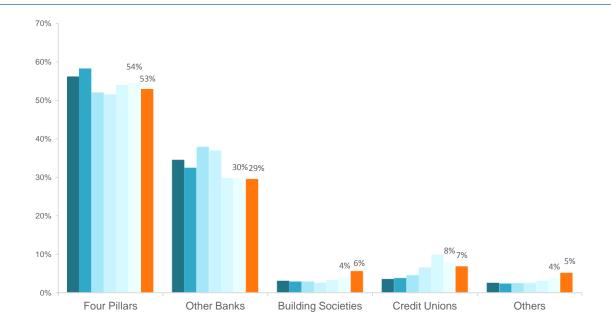
## Capacity for growth in recruitment



- Marketing area capacities are assessed quarterly using an external benchmarking model that takes into account geographic data, ABS data and franchise settlements
- In 133 marketing areas, 118 greenfield sites are available
- We have capacity to increase our franchise footprint from 423 to 596

<sup>\*</sup> Information based on Sep15 Quarter Broker Resource Model

## Mortgage Choice settlements by lender



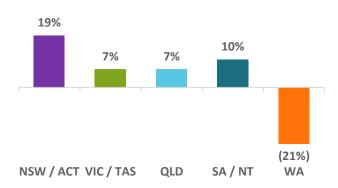
Figures from 1H13 to 1H16. Four Pillars includes CBA, ANZ, NAB (NAB Brokers) and Westpac (excludes St George and BankWest)

- Four pillars continue to dominate
- Four pillars including StGeorge and Bankwest stays at 67%

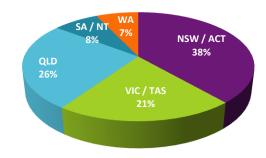
## Settlements by state

Settlements (\$m)	<u>1H16</u>	<u>%</u>	<u>1H15</u>	<u>%</u>	Growth
NSW / ACT	2,402	38%	2,017	35%	19%
VIC / TAS	1,306	21%	1,226	21%	7%
QLD	1,607	26%	1,508	26%	7%
SA / NT	472	8%	428	8%	10%
WA	439	7%	557	10%	(21%)
	6,226	100%	5,736	100%	9%

#### Settlements growth 1H16 / 1H15



#### States contribution to settlements



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